



March 10, 2025

BY EMAIL

County of Essex
360 Fairview Avenue West
Essex, ON N8M 1Y6
Email: clerks@countyofessex.ca

Re: Regional Consolidated Municipal Service Manager (CMSM) Model for Social Services

At its Regular Council Meeting held on March 2, 2026, Council supported the enclosed correspondence dated February 25, 2026 from the Municipality of Lakeshore regarding the Regional Consolidated Municipal Service Manager (CMSM) model for social services.

Council accordingly passed the following resolution:

R26-03-085

Moved By Deputy Mayor Shepley
Seconded By Councillor Hammond

That correspondence from the Municipality of Lakeshore regarding Regional Consolidated Municipal Service Manager (CMSM) Model for Social Services, be received and supported;

That a letter from the Town of Essex be sent to The County of Essex, the Honourable Rob Flack, Minister of Municipal Affairs and Housing, the Honourable Michael Parsa, Ministry of Children, Community and Social Services, MPP Anthony Leardi, MPP Trevor Jones, MPP Andrew Dowie and local municipalities; and

That an invitation be extended to Windsor Essex Community Housing Corporation to attend Council to discuss their policies regarding social housing within Essex.

Carried

I trust you will find this satisfactory. If you have any questions or comments, please feel free to contact the undersigned.



Yours truly,

A handwritten signature in black ink, appearing to read "jmall", written in a cursive style.

Joseph Malandrucolo
Director, Legal and Legislative Services/Clerk
jmalandrucolo@essex.ca

Enclosure

cc. Honourable Rob Flack, Minister of Municipal Affairs and Housing rob.flack@pc.ola.org
Honourable Michael Parsa, Ministry of Children, Community and Social Services
michael.parsaco@pc.ola.org
MPP Anthony Leardi Anthony.Leardi@pc.ola.org
MPP Trevor Jones trevor.jones@pc.ola.org
MPP Andrew Dowie andrew.dowie@pc.ola.org
Town of Kingsville atoole@kingsville.ca
Town of LaSalle jastrologo@lasalle.ca
Town of Leamington clerks@leamington.ca
Town of Tecumseh jalexander@tecumseh.ca
Town of Amherstburg clerk@amherstburg.ca
City of Windsor clerks@citywindsor.ca
Municipality of Lakeshore clerk@lakeshore.ca

February 25, 2026

County of Essex
360 Fairview Ave. W.
Essex, ON N8M 1Y6

Sent via email to: clerks@countyofessex.ca

RE: Regional Consolidated Municipal Service Manager (CMSM) Model for Social Services

At their meeting held February 24, 2026, the Council of the Municipality of Lakeshore passed the following resolution:

Resolution #26-02-2026

Whereas the City of Windsor is the provincially designated Consolidated Municipal Service Manager (CMSM) responsible for the administration and delivery of provincially funded social services across the Windsor-Essex region; and

Whereas the CMSM model was established by the Province of Ontario to promote efficiency, consistency of service delivery, and economies of scale across municipal boundaries; and

Whereas there has been recent discussion and advocacy by some representatives to pursue a separate County-administered social services model, including the establishment of a new County social services department independent of the City of Windsor; and

Whereas there has been no indication from the Province that additional or new provincial funding would accompany the creation of a separate County system; and

Whereas the creation of a parallel social services administration would result in duplication of staffing, governance, infrastructure, systems, and overhead costs; and

Whereas in the absence of new provincial funding, any increased administrative or service costs would necessarily be borne by local municipal taxpayers, including residents of the lower-tier municipalities; and



Whereas such a restructuring presents a material risk of increased property taxes, service disruption during transition, and inefficiencies that may not result in improved outcomes for residents;

Now therefore be it resolved that the Council of the Municipality of Lakeshore formally expresses its opposition to the pursuit or development of a separate County-administered social services delivery system;

And further that Council affirms its support for the existing regional CMSM model and encourages collaborative, evidence-based discussions focused on service improvement within the current framework rather than structural duplication;


And further that Council directs that this resolution be forwarded to the County of Essex, all County of Essex member municipalities, the City of Windsor, the Minister of Municipal Affairs and Housing, the Minister of Children, Community and Social Services, MPP Trevor Jones, MPP Anthony Leardi and MPP Andrew Dowie for information;

And further, request that the County of Essex and the City of Windsor revisit the shared service agreement, looking for areas of mutual agreement, seek out areas for improvement, while also looking to incorporate homelessness into that agreement.

Carried Unanimously

Should you require any additional information, please contact the undersigned at clerk@lakeshore.ca.

Sincerely,



Shelley Brown
Deputy Clerk



419 Notre Dame St,
Belle River, ON N8L 0P8



519-728-2700
1-877-249-3367



Lakeshore.ca



Cc: Honourable Rob Flack, Minister of Municipal Affairs and Housing
Honourable Michael Parsa, Ministry of Children, Community and Social Services
MPP Trevor Jones
MPP Andrew Dowie
MPP Anthony Leardi
Town of Kingsville
Town of LaSalle
Town of Essex
Town of Leamington
Town of Tecumseh
Town of Amherstburg
City of Windsor
