

Appendix A: EMS Master Plan-Capital 2025

Year	Annual Program Funding Requirement Based on EMS 10 Year Plan smoothed out over 10 years	Levy Amount (Assume increase year over year until 2034)	EMS Reserve Funded	Other Recoveries (Provincial/Federa l/LMP/City)	Interest Income (estimated)	Reserve Balance (Capital-EMS)	Borrow from General Capital Reserve	Replenish EMS Capital Reserve
2025	\$0	-	\$ -	-	407,530	13,584,325		
2026	\$5,000,000	1,000,000	\$ 4,000,000	-	407,530	9,991,855	\$ -	
2027	\$10,600,000	2,000,000	\$ 8,600,000	-	299,756	1,691,610	\$ -	
2028	\$10,000,000	3,000,000	\$ 1,742,359	-	50,748	-	\$ 5,257,641	
2029	\$10,000,000	4,000,000	\$ -	-	-	-	\$ 6,000,000	
2030	\$10,000,000	5,000,000	\$ -	-	-	-	\$ 5,000,000	
2031	\$10,000,000	6,000,000	\$ -	-	-	-	\$ 4,000,000	
2032		6,750,000	\$ -	-	-	-	\$ (6,750,000)	
2033		7,500,000	\$ -	-	-	-	\$ (7,500,000)	
2034		8,250,000	\$ -	-	-	-	\$ (6,007,641)	\$ 2,242,359
2035		8,250,000	\$ -	-	-	-		\$ 8,250,000
2036		8,250,000						\$ 8,250,000
2037		8,250,000						\$ 8,250,000
2038		6,007,641						\$ 6,007,641
Totals	55,600,000	51,750,000	14,342,359	0	1,165,563	0	\$ 0	\$ 33,000,000

Assumptions:

Simple assumption that we will borrow from the capital reserves to pay for these capital items with repayment within 10 years.

Utilized EMS Updated Year Master Plan provided Feb 2025.

Assumes stable investment returns of 3% for years with reserve fund balances.