

Infrastructure and Planning Services

Operating Category	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Expenditures	Maintenance - Roads, Bridges and CWATS	8,473,000	8,747,130	8,471,000
Expenditures	Administration and Overhead	6,973,400	6,759,220	7,029,500
Expenditures	Planning	888,000	422,090	1,045,100
Expenditures	Total	16,334,400	15,928,440	16,545,600
Recoveries	Maintenance - Roads, Bridges and CWATS	2,600,000	2,600,000	2,600,000
Recoveries	Administration and Overhead	1,007,400	1,092,320	986,000
Recoveries	Planning	60,000	72,000	60,000
Recoveries	Total	3,667,400	3,764,320	3,646,000
Contributions to (from)	Official Plan Review Reserve	(165,000)	(53,000)	(291,300)
Contributions to (from)	Rate Stabilization Reserve - Planning	(364,800)	(30,020)	(406,800)
Contributions to (from)	Total	(529,800)	(83,020)	(698,100)
Net Operating Expenditures		12,137,200	12,081,100	12,201,500
Capital Category	Description	2022 Budget (restated)	2022 Projection (unaudited)	2023 Budget
Expenditures	Construction - Roads, Bridges and CWATS	45,461,700	28,102,600	69,736,900
Expenditures	Administration and Overhead	609,000	285,880	639,900
Expenditures	Capital Requirements (Fleet and Facilities)	4,818,600	1,825,380	6,008,000
Expenditures	Planning	8,900	8,900	8,900
Expenditures	Total	50,898,200	30,222,760	76,393,700
Recoveries	Construction - Roads, Bridges and CWATS	2,493,200	5,858,560	4,495,900
Recoveries	Administration and Overhead	107,000	123,880	55,100
Recoveries	Capital Requirements (Fleet and Facilities)	61,500	70,000	129,600
Recoveries	Total	2,661,700	6,052,440	4,680,600
Contributions to (from)	Capital Reserve	(2,420,740)	1,585,390	(4,612,500)
Contributions to (from)	Roadway Expansion Reserve	(12,537,860)	8,365,910	(29,275,360)
Contributions to (from)	Rate Stabilization Reserve	(1,070,000)	(495,000)	(710,000)
Contributions to (from)	Total	(16,028,600)	9,456,300	(34,597,860)
Net Capital Expenditures		32,207,900	33,626,620	37,115,240
Total Departmental Requirement		44,345,100	45,707,720	49,316,740

County Construction - Roads, Bridges and CWATS (see Appendix C, D)

Category	Description	2022 Budget (restated)	2022 Projection (unaudited)	2023 Budget
Expenditures	Roadway Expansion Program	26,777,500	7,694,500	43,605,000
Expenditures	Rehabilitation Program	11,654,200	15,368,700	19,676,300
Expenditures	Traffic Operations Program	960,000	324,400	415,600
Expenditures	Municipal Drain Projects	650,000	0	450,000
Expenditures	Planning / Engineering	500,000	95,000	390,000
Expenditures	CWATS Program	4,920,000	4,620,000	5,200,000
Expenditures	Total	45,461,700	28,102,600	69,736,900
Recoveries	CWATS Program	0	328,770	0
Recoveries	Construction Program	2,493,200	5,529,790	4,495,900
Recoveries	Total	2,493,200	5,858,560	4,495,900
Contributions to (from)	Roadway Expansion Reserve	(12,537,860)	8,365,910	(29,275,360)
Contributions to (from)	Capital Reserve	(293,000)	949,700	(1,281,600)
Contributions to (from)	Rate Stabilization Reserve	(750,000)	(495,000)	(390,000)
Contributions to (from)	Total	(13,580,860)	8,820,610	(30,946,960)
Total Departmental Requirement		29,387,640	31,064,650	34,294,040

County Maintenance - Roads, Bridges, Culverts and CWATS

Operating Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Bridge & Culverts Bridge & Culverts	13101-01 Category	Bridge / Culvert Repair Total	180,000 180,000	180,000 180,000	180,000 180,000
Roadside Maintenance Roadside Maintenance	13101-02 Category	Roadside Maintenance Total	1,775,000 1,775,000	1,990,000 1,990,000	1,875,000 1,875,000
Pavement Maintenance Pavement Maintenance Pavement Maintenance	13101-07 13101-14 Category	Pavement Maintenance Surface Treatment/Crack Filling by Contract Total	1,065,000 250,000 1,315,000	1,065,000 149,500 1,214,500	965,000 250,000 1,215,000
Winter Control Winter Control Winter Control	13101-15 13101-18 Category	Snow Plowing & Salting Hired Contractor & Standby Total	2,408,000 342,000 2,750,000	2,408,000 342,000 2,750,000	2,408,000 342,000 2,750,000
Safety Devices Safety Devices Safety Devices	13101-21 13101-22 Category	Signs Railroad Signal Maintenance Total	400,000 60,000 460,000	400,000 64,630 464,630	400,000 60,000 460,000
Traffic Operations Traffic Operations Traffic Operations Traffic Operations	13101-20 13101-33 13101-32 Category	Traffic Signal Maintenance Streetlight Maintenance Signal Communications Maintenance Total	400,000 120,000 33,000 553,000	400,000 120,000 28,000 548,000	400,000 120,000 31,000 551,000
Miscellaneous / Others Miscellaneous / Others Miscellaneous / Others	13101-24 13101-26 Category	Drainage Assessment Essex / Kent County Road 1 Total	350,000 50,000 400,000	350,000 50,000 400,000	350,000 50,000 400,000
Other Maintenance Other Maintenance	13103-3700 Category	Equipment Maintenance Total	1,040,000 1,040,000	1,200,000 1,200,000	1,040,000 1,040,000
Operating Expenditures	Category	Total	8,473,000	8,747,130	8,471,000
Recoveries Recoveries	13101-3797 Category	Equipment Utilization Recovery Total	2,600,000 2,600,000	2,600,000 2,600,000	2,600,000 2,600,000
Total Departmental Requirement			5,873,000	6,147,130	5,871,000

Administration and Overhead

Operating Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Salaries & Wages	1101	Full Time - Salaries	2,495,300	2,374,100	2,483,700
Salaries & Wages	1103	Full Time - Hourly (Teamsters)	2,495,100	2,415,400	2,588,400
Salaries & Wages	1104	Part Time - Hourly	13,600	18,100	18,400
Salaries & Wages	1105	Students	151,000	151,000	158,600
Salaries & Wages	Category	Total	5,155,000	4,958,600	5,249,100
Benefits	1201	Employment Insurance	75,300	74,800	76,500
Benefits	1202	Canada Pension Plan	208,400	204,800	217,200
Benefits	1203	O.M.E.R.S.	462,400	437,000	444,800
Benefits	1204	Employer's Health Tax	100,500	96,700	97,900
Benefits	1205	Health Insurance	491,200	476,500	529,100
Benefits	1206	Group Insurance	31,600	27,500	31,300
Benefits	1207	Long Term Disability Insurance	137,700	122,100	114,100
Benefits	1209	Short Term Disability Insurance	63,500	56,600	70,500
Benefits	1208	W.S.I.B.	63,700	61,900	61,500
Benefits	Category	Total	1,634,300	1,557,900	1,642,900
Staff Expense	3001	Mileage	3,900	2,900	3,400
Staff Expense	3002	Staff Training	138,700	115,700	138,700
Staff Expense	3005	Association Membership Fees	12,700	12,600	15,500
Staff Expense	3006	Clothing Allowance	42,600	42,400	43,200
Staff Expense	3629	Health & Safety	3,500	5,400	5,100
Staff Expense	3098	Other	3,600	3,600	3,600
Staff Expense	Category	Total	205,000	182,600	209,500
Office Expense	3101	Telephone	33,200	27,900	33,300
Office Expense	3103	Office Supplies	11,600	14,000	13,600
Office Expense	3130	Communications Services	8,600	8,000	8,600
Office Expense	3203	Copier Lease & Maintenance	12,100	14,000	7,200
Office Expense	3204	Computer Lease & Maintenance	207,700	179,500	194,000
Office Expense	3608	Engineering Supplies	2,000	2,000	2,000
Office Expense	3198	Other	1,800	1,800	1,800
Office Expense	Category	Total	277,000	247,200	260,500
Operating Expense	3117	Answering & Security Service	6,000	6,000	5,000
Operating Expense	3220	Tool & Tool Repairs	16,000	21,000	19,000
Operating Expense	3221	Radio Communications Maintenance	67,800	67,800	67,800
Operating Expense	3222	AVL / GPS Operational Cost	500	0	0
Operating Expense	3698	Other	500	500	500
Operating Expense	Category	Total	90,800	95,300	92,300
Purchased Service	3301	Legal Fees	10,000	10,000	10,000
Purchased Service	3303	Consultant Engineering Services	5,000	0	0
Purchased Service	3390	Employee Assistance Program	1,500	0	0
Purchased Service	3303	Service Delivery Review	0	17,820	0
Purchased Service	3514	Credit Card Fees	11,000	10,000	12,000
Purchased Service	Category	Total	27,500	37,820	22,000

Administration and Overhead

Operating Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Occupancy	3401	Insurance	450,000	443,350	458,200
Occupancy	3490	Insurance Deductibles	75,000	75,000	75,000
Occupancy	3403	Utilities	330,100	322,600	323,000
Occupancy	3405	Janitorial Services & Supplies	246,500	236,850	262,500
Occupancy	3406	Repairs & Maintenance	120,000	145,000	130,000
Occupancy	3407	Facility Lease	93,000	93,000	95,300
Occupancy	3462	Contract Maintenance - Facilities	94,700	116,800	99,400
Occupancy	3666	Pandemic Supplies	35,000	44,000	7,500
Occupancy	Category	Total	1,444,300	1,476,600	1,450,900
Labour Allocation	3699	Total - Union Employees	(1,860,500)	(1,796,800)	(1,897,700)
Operating Expenditures	Category	Total	6,973,400	6,759,220	7,029,500
Recoveries	6301	Ministry of Natural Resources	27,000	99,720	27,000
Recoveries	6601	Recoveries, Permit Fees, Signs, Maps	100,000	100,000	100,000
Recoveries	6787	Export of Electricity	15,000	15,000	15,000
Recoveries	6794	Tenant Rent Revenue	813,400	813,400	831,500
Recoveries	6368	Safe Restart	47,000	52,000	7,500
Recoveries	6798	Miscellaneous Revenue	5,000	12,200	5,000
Recoveries	Category	Total	1,007,400	1,092,320	986,000
	Net Operating	Expenditures	5,966,000	5,666,900	6,043,500
Capital Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Capital Expenditures	3801	Equipment & Software Purchases	467,000	127,000	447,000
Capital Expenditures	3803	Capital - Civic Centre Facility	142,000	158,880	192,900
Capital Expenditures	Category	Total	609,000	285,880	639,900
Recoveries	6368	Safe Restart	107,000	123,880	27,900
Recoveries	6382	Enabling Accessibility Fund	0	0	27,200
Recoveries	Category	Total	107,000	123,880	55,100
Contributions to (from)	4110	Capital Reserve (Amortization)	650,000	650,000	650,000
Contributions to (from)	6801	Capital Reserve	(55,000)	(35,000)	(137,800)
Contributions to (from)	6801	Rate Stabilization Reserve	(320,000)	0	(320,000)
Contributions to (from)	Category	Total	275,000	615,000	192,200
	Net Capital	Expenditures	777,000	777,000	777,000
	Total Departmental	Requirement	6,743,000	6,443,900	6,820,500

Fleet and Facilities

Capital Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Capital	13103-3820	1½ Ton Pickup	65,000	81,050	85,000
Capital	13103-3898	Mini Excavator	0	0	125,000
Capital	13103-3820	1½ Ton Pickup - Prior Year Retrofit	0	48,810	0
Capital	13103-3898	Forklift	45,000	45,000	0
Capital	13103-3821	Grader	0	0	588,000
Capital	13103-3820	Pickups (2) - ½ Ton	80,000	93,760	100,000
Capital	13103-3820	Pickups (1) - ¾ Ton	0	0	60,000
Capital	13103-3820	Panel Van	80,000	0	80,000
Capital	13103-3820	Tandem Dump Trucks	710,000	348,020	350,000
Capital	13103-3820	Tandem Dump Trucks - Prior Year Retrofit	366,600	315,900	320,000
Capital	13103-3898	Loader - Refurbished	40,000	42,250	0
Capital	13103-3821	Tractor	115,000	123,430	0
Capital	13103-3821	Mower	65,000	28,480	0
Capital	13103-3898	Trailer	15,000	12,910	0
Capital	13103-3898	Lawnmower	17,000	18,770	0
Capital	13103-3898	Miscellaneous Equipment	50,000	50,000	50,000
Capital	13103-3802	Maintenance Depot - Washbay Facility Upgrade	50,000	10,000	40,000
Capital	13103-3802	West Pike - Washroom Upgrade	50,000	40,000	0
Capital	13103-3802	Salt Dome Maintenance Program	25,000	10,000	0
Capital	13103-3802	Security Cameras	0	0	20,000
Capital	13103-3802	Gas Detection System Update	0	7,000	20,000
Capital	13103-3802	Door Replacements	100,000	50,000	50,000
Capital	13103-3802	West End - Lean To Building (Carport)	45,000	0	0
Capital	17101-3853	Construction - Administration Office - Phase 1	2,800,000	400,000	2,100,000
Capital	17101-3853	Demo & Construction - Administration Office - Phase 2	0	0	2,000,000
Capital	17101-3854	Design - Civic Centre	100,000	100,000	20,000
Expenditures	Category	Total	4,818,600	1,825,380	6,008,000
Recoveries	13103-6798	Sale of Surplus Equipment	61,500	70,000	129,600
Recoveries	Category	Total	61,500	70,000	129,600
Contributions to (from)	13103-4110	Capital Reserve - Surplus Equipment	61,500	70,000	129,600
Contributions to (from)	13103-6801	Capital Reserve - Equipment	(814,240)	(632,310)	(922,700)
Contributions to (from)	13103-6801	Capital Reserve - Facilities	(3,170,000)	(617,000)	(4,250,000)
Contributions to (from)	13103-4110	Capital Reserve - Amortization	1,200,000	1,200,000	1,200,000
Contributions to (from)	Category	Total	(2,722,740)	20,690	(3,843,100)
Total Departmental Requirement			2,034,360	1,776,070	2,035,300

Planning Services

Operating Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Salaries & Wages	11202-1101	Full Time - Salaries	224,800	224,800	228,800
Salaries & Wages	11202-1102	Full Time - Contract	82,800	20,000	73,000
Salaries & Wages	11202-1105	Students	8,700	0	8,900
Salaries & Wages Category	Category	Total	316,300	244,800	310,700
Benefits	11202-1201	Employment Insurance	3,800	3,000	4,000
Benefits	11202-1202	Canada Pension Plan	10,600	8,100	11,400
Benefits	11202-1203	O.M.E.R.S.	32,500	26,200	31,200
Benefits	11202-1204	Employer Health Tax	6,200	5,000	6,100
Benefits	11202-1205	Health Insurance	17,900	17,900	21,000
Benefits	11202-1206	Group Insurance	2,000	1,600	2,000
Benefits	11202-1207	Long Term Disability Insurance	6,300	5,000	6,000
Benefits	11202-1209	Short Term Disability Insurance	2,700	2,100	3,400
Benefits	11202-1208	W.S.I.B.	1,400	1,100	1,400
Benefits Category	Category	Total	83,400	70,000	86,500
Staff Expense	11202-3001	Mileage	2,000	1,200	2,000
Staff Expense	11202-3002	Staff Training	11,800	2,000	14,800
Staff Expense	11202-3005	Memberships	1,400	1,400	1,400
Staff Expense	11202-3098	Other	1,000	800	1,000
Staff Expense Category	Category	Total	16,200	5,400	19,200
Office Expense	11202-3101	Telephone	2,700	2,500	2,700
Office Expense	11202-3103	Office Supplies	2,100	1,000	1,000
Office Expense	11202-3104	Computer Supplies	400	400	200
Office Expense	11202-3105	Subscriptions & Reference Material	200	200	200
Office Expense	11202-3110	Printing - Internal	1,000	1,000	1,000
Office Expense	11202-3407	Rent	6,400	6,420	0
Office Expense Category	Category	Total	12,800	11,520	5,100
Lease & Maintenance	11202-3203	Copier Lease & Maintenance	3,900	1,950	0
Lease & Maintenance	11202-3204	Computer Maintenance	400	420	2,300
Lease & Maintenance Category	Category	Total	4,300	2,370	2,300
Purchased Service	11202-3301	Legal Expense	10,000	5,000	0
Purchased Service	11202-3303	Consulting Fees - Official Plan Review	50,000	25,000	71,300
Purchased Service	11202-3303	Consulting Fees - Population Study (Growth Projections)	45,000	58,000	0
Purchased Service	11202-3303	Consulting Fees - Official Plan Review	0	0	200,000
Purchased Service	11202-3303	Consulting Fees - ERCA Technical Background Studies	0	0	50,000
Purchased Service	11202-3303	Consulting - Floodplain Mapping Updates	200,000	0	200,000
Purchased Service	11202-3303	Consulting - Economic Development & Employment Land Strate	50,000	0	0
Purchased Service	11202-3303	Consulting - Population Growth - Land Needs Analysis	50,000	0	0
Purchased Service	11202-3303	County Energy Plan - Implementation of Priority Projects	50,000	0	100,000
Purchased Service Category	Category	Total	455,000	88,000	621,300
Operating Expenditures Category	Category	Total	888,000	422,090	1,045,100
Recoveries	11202-6717	Subdivision Application Fees	60,000	72,000	60,000
Recoveries Category	Category	Total	60,000	72,000	60,000
Contributions to (from)	11202-4111	Official Plan Review Reserve	20,000	20,000	30,000
Contributions to (from)	11202-6819	Official Plan Review Reserve	(185,000)	(73,000)	(321,300)
Contributions to (from)	11202-6806	Rate Stabilization Reserve	(364,800)	(30,020)	(406,800)
Contributions to (from) Category	Category	Total	(529,800)	(83,020)	(698,100)
Net Operating Expenditures			298,200	267,070	287,000

Planning Services

Capital Category	Account Number	Description	2022 Budget	2022 Projection (unaudited)	2023 Budget
Capital Expenditures	11202-3801	Equipment	8,900	8,900	8,900
	Net Capital	Expenditures	8,900	8,900	8,900
	Total Departmental	Requirement	307,100	275,970	295,900