

Emergency Services

| Operating Category | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|---------------------------------------|-------------------------------|-------------------|--------------------------------|-------------------|
| Expenditures | Emergency Medical Services | 45,931,400 | 47,251,700 | 49,717,100 |
| Expenditures | Community Paramedicine - LTC | 983,400 | 917,500 | 983,400 |
| Expenditures | Emergency Management | 249,700 | 266,240 | 237,100 |
| Expenditures | Total | 47,164,500 | 48,435,440 | 50,937,600 |
| Recoveries | Emergency Medical Services | 34,015,000 | 35,290,470 | 36,202,700 |
| Recoveries | Safe Restart - EMS (CoE Only) | 125,000 | 0 | 0 |
| Recoveries | Community Paramedicine - LTC | 983,400 | 917,500 | 983,400 |
| Recoveries | Emergency Management | 25,500 | 50,500 | 15,000 |
| Recoveries | Total | 35,148,900 | 36,258,470 | 37,201,100 |
| Net Operating Expenditures | | 12,015,600 | 12,176,970 | 13,736,500 |
| Capital Category | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
| Expenditures | Emergency Medical Services | 2,263,900 | 1,032,800 | 4,373,600 |
| Expenditures | Emergency Management | 4,000 | 3,000 | 4,000 |
| Expenditures | Total | 2,267,900 | 1,035,800 | 4,377,600 |
| Recoveries | Emergency Medical Services | 2,256,500 | 2,244,200 | 2,264,300 |
| Recoveries | Total | 2,256,500 | 2,244,200 | 2,264,300 |
| Contributions to (from) | Equipment Reserve | 1,309,400 | 1,309,400 | (612,500) |
| Contributions to (from) | Vehicle Reserve | (92,900) | 1,115,400 | (292,400) |
| Contributions to (from) | Total | 1,216,500 | 2,424,800 | (904,900) |
| Net Capital Expenditures | | 1,227,900 | 1,216,400 | 1,208,400 |
| Total Departmental Requirement | | 13,243,500 | 13,393,370 | 14,944,900 |

Emergency Medical Services - Overview

| Operating Category | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|---------------------------------------|-------------------------------|--------------------|-----------------------------|--------------------|
| Expenditures | Salaries & Wages | 28,231,400 | 29,882,200 | 30,920,600 |
| Expenditures | Benefits | 9,015,700 | 7,888,100 | 9,347,200 |
| Expenditures | Staff Expense | 145,900 | 115,600 | 145,900 |
| Expenditures | Office Expense | 130,700 | 118,700 | 125,100 |
| Expenditures | Equipment Lease & Maintenance | 400,300 | 402,300 | 450,000 |
| Expenditures | Purchased Service | 1,313,500 | 1,415,900 | 1,292,200 |
| Expenditures | Occupancy Expense | 2,057,900 | 2,050,300 | 2,136,500 |
| Expenditures | Operating Expense | 4,636,000 | 5,378,600 | 5,299,600 |
| Expenditures | Total | 45,931,400 | 47,251,700 | 49,717,100 |
| Recoveries | Dedicated ER Nurse | 982,200 | 982,200 | 982,200 |
| Recoveries | Province | 21,145,200 | 21,145,200 | 21,972,500 |
| Recoveries | Pandemic Funding | 0 | 1,097,170 | 0 |
| Recoveries | Service Partners | 11,629,100 | 11,643,100 | 12,987,500 |
| Recoveries | Community Paramedicine | 218,500 | 218,500 | 220,500 |
| Recoveries | Special Events Revenue | 20,000 | 20,000 | 20,000 |
| Recoveries | Staff Recovery - CUPE | 0 | 70,000 | 0 |
| Recoveries | Miscellaneous Recoveries | 20,000 | 114,300 | 20,000 |
| Recoveries | Total | 34,015,000 | 35,290,470 | 36,202,700 |
| Net Operating Expenditures | | 11,916,400 | 11,961,230 | 13,514,400 |
| Capital Category | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
| Expenditures | Capital Expenditures | 2,263,900 | 1,032,800 | 4,373,600 |
| Recoveries | Province | 1,438,900 | 1,438,900 | 1,438,900 |
| Recoveries | Service Partners | 817,600 | 805,300 | 825,400 |
| Recoveries | Total | 2,256,500 | 2,244,200 | 2,264,300 |
| Contributions to | Equipment Reserve | 1,487,100 | 1,487,100 | 1,457,700 |
| Contributions to | Vehicle Reserve | 1,445,200 | 1,360,500 | 1,238,500 |
| Contributions to | Total | 2,932,300 | 2,847,600 | 2,696,200 |
| Contributions from | Equipment Reserve | (177,700) | (177,700) | (2,070,200) |
| Contributions from | Vehicle Reserve | (1,538,100) | (245,100) | (1,530,900) |
| Contributions from | Total | (1,715,800) | (422,800) | (3,601,100) |
| Net Capital Expenditures | | 1,223,900 | 1,213,400 | 1,204,400 |
| Operational Recovery | Safe Restart Grant (CoE Only) | 125,000 | 0 | 0 |
| Total Departmental Requirement | | 13,015,300 | 13,174,630 | 14,718,800 |

Emergency Medical Services - Summary

| Operating Category | Account Number | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|--------------------------------|-----------------|---------------------------------|-------------------|-----------------------------|-------------------|
| Salaries & Wages | 1101 | Management / Supervision | 3,527,000 | 3,747,500 | 3,560,500 |
| Salaries & Wages | 1103 | Full Time - Hourly | 18,741,200 | 15,030,400 | 20,213,600 |
| Salaries & Wages | 1104 | Part Time - Hourly | 5,963,200 | 11,104,300 | 7,146,500 |
| Salaries & Wages | Category | Total | 28,231,400 | 29,882,200 | 30,920,600 |
| Benefits | 1201 | Employment Insurance | 398,400 | 396,700 | 424,100 |
| Benefits | 1202 | Canada Pension Plan | 1,118,500 | 1,113,600 | 1,244,000 |
| Benefits | 1203 | O.M.E.R.S. | 2,493,400 | 2,507,800 | 2,438,800 |
| Benefits | 1204 | Employer Health Tax | 562,900 | 582,700 | 613,400 |
| Benefits | 1205 | Health Insurance | 1,900,500 | 1,698,900 | 1,994,500 |
| Benefits | 1206 | Group Insurance | 192,700 | 158,700 | 207,300 |
| Benefits | 1207 | Long Term Disability Insurance | 899,500 | 859,100 | 839,400 |
| Benefits | 1209 | Short Term Disability Insurance | 26,800 | 30,300 | 31,100 |
| Benefits | 1208 | W.S.I.B. | 1,423,000 | 540,300 | 1,554,600 |
| Benefits | Category | Total | 9,015,700 | 7,888,100 | 9,347,200 |
| Staff Expense | 3001 | Mileage | 2,500 | 1,500 | 2,500 |
| Staff Expense | 3002 | Training | 116,500 | 90,000 | 116,500 |
| Staff Expense | 3005 | Membership Fees | 4,900 | 2,500 | 4,900 |
| Staff Expense | 3096 | Overtime Meal Allowance | 14,000 | 14,000 | 14,000 |
| Staff Expense | 3098 | Other - Criminal Records Check | 8,000 | 7,600 | 8,000 |
| Staff Expense | Category | Total | 145,900 | 115,600 | 145,900 |
| Office Expense | 3101 | Telephone | 71,800 | 71,800 | 71,800 |
| Office Expense | 3103 | Office Supplies | 22,500 | 22,400 | 22,500 |
| Office Expense | 3104 | Computer Supplies | 5,200 | 5,200 | 5,200 |
| Office Expense | 3105 | Subscriptions | 600 | 0 | 0 |
| Office Expense | 3108 | Advertising | 1,500 | 0 | 1,500 |
| Office Expense | 3111 | Printing - External | 10,000 | 1,000 | 5,000 |
| Office Expense | 3130 | Communication Services | 18,300 | 18,300 | 18,300 |
| Office Expense | 3198 | Other | 800 | 0 | 800 |
| Office Expense | Category | Total | 130,700 | 118,700 | 125,100 |
| Lease & Maintenance | 3201 | Office Equipment Maintenance | 2,000 | 1,000 | 2,000 |
| Lease & Maintenance | 3203 | Copier Lease & Maintenance | 10,600 | 13,600 | 11,300 |
| Lease & Maintenance | 3204 | Computer System Maintenance | 387,700 | 387,700 | 436,700 |
| Lease & Maintenance | Category | Total | 400,300 | 402,300 | 450,000 |
| Purchased Service | 3301 | Legal Expenses | 150,000 | 250,000 | 150,000 |
| Purchased Service | 3303 | Consultant Fees | 40,000 | 50,000 | 40,000 |
| Purchased Service | 3345 | ER Nursing | 982,200 | 982,200 | 982,200 |
| Purchased Service | 3350 | Pelee Island | 9,000 | 9,000 | 9,000 |
| Purchased Service | 3390 | Employee Assistance | 52,000 | 52,000 | 52,000 |
| Purchased Service | 3391 | Public Relations | 15,000 | 12,500 | 15,000 |
| Purchased Service | 3506 | Payroll Services | 65,300 | 60,200 | 44,000 |
| Purchased Service | Category | Total | 1,313,500 | 1,415,900 | 1,292,200 |

Emergency Medical Services - Summary

| Operating Category | Account Number | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|-------------------------------|-----------------|--------------------------------------|-------------------|--------------------------------|-------------------|
| Occupancy Expense | 3401 | Insurance | 453,100 | 453,100 | 468,700 |
| Occupancy Expense | 3403 | Utilities | 152,500 | 184,000 | 162,500 |
| Occupancy Expense | 3405 | Janitorial Services | 88,600 | 88,600 | 93,800 |
| Occupancy Expense | 3406 | Repairs & Maintenance | 236,100 | 240,000 | 236,100 |
| Occupancy Expense | 3407 | Facility Lease | 1,072,600 | 1,072,600 | 1,120,400 |
| Occupancy Expense | 3420 | Medical Waste Disposal | 5,000 | 6,000 | 5,000 |
| Occupancy Expense | 3490 | Insurance Deductibles | 50,000 | 6,000 | 50,000 |
| Occupancy Expense | Category | Total | 2,057,900 | 2,050,300 | 2,136,500 |
| Operating Expense | 3601 | Vehicle Licenses & Permits | 21,700 | 21,700 | 21,700 |
| Operating Expense | 3602 | Equipment Lease & Maintenance | 357,900 | 407,600 | 387,900 |
| Operating Expense | 3611 | Vehicle Fuel | 600,000 | 930,000 | 950,000 |
| Operating Expense | 3612 | Vehicle Repairs & Maintenance | 440,000 | 650,000 | 650,000 |
| Operating Expense | 3622 | Cleaning Supplies | 55,000 | 55,000 | 55,000 |
| Operating Expense | 3630 | Medical Supplies & Equipment | 900,000 | 1,000,000 | 950,000 |
| Operating Expense | 3633 | Transportation | 8,000 | 1,000 | 4,000 |
| Operating Expense | 3640 | Bedding | 170,000 | 170,000 | 170,000 |
| Operating Expense | 3651 | Laundry - Uniforms | 250,000 | 250,000 | 200,000 |
| Operating Expense | 3652 | Laundry - Linen | 74,000 | 134,900 | 130,000 |
| Operating Expense | 3654 | Oxygen | 60,000 | 60,000 | 60,000 |
| Operating Expense | 3655 | Uniforms | 180,000 | 180,000 | 180,000 |
| Operating Expense | 3656 | Tiered Medical Response | 39,000 | 38,000 | 39,000 |
| Operating Expense | 3666 | Pandemic Supplies | 156,500 | 156,500 | 155,000 |
| Operating Expense | 3696 | Administration Fees | 368,400 | 368,400 | 374,800 |
| Operating Expense | 3698 | IT Maintenance / Support / HR | 955,500 | 955,500 | 972,200 |
| Operating Expense | Category | Total | 4,636,000 | 5,378,600 | 5,299,600 |
| Operating Expenditures | Category | Total | 45,931,400 | 47,251,700 | 49,717,100 |
| Recoveries | 6302 | Dedicated ER Nurse | 982,200 | 982,200 | 982,200 |
| Recoveries | 6370 | Province - Operating | 21,145,200 | 21,145,200 | 21,972,500 |
| Recoveries | 6366 | Pandemic Funding | 0 | 1,097,170 | 0 |
| Recoveries | 6503 | Service Partners - Operating | 11,629,100 | 11,643,100 | 12,987,500 |
| Recoveries | 6374 | Community Paramedicine | 218,500 | 218,500 | 220,500 |
| Recoveries | 6640 | Special Events Revenue | 20,000 | 20,000 | 20,000 |
| Recoveries | 6784 | Staff Recovery - CUPE | 0 | 70,000 | 0 |
| Recoveries | 6798 | Miscellaneous Recoveries - Operating | 20,000 | 114,300 | 20,000 |
| Recoveries | Category | Total | 34,015,000 | 35,290,470 | 36,202,700 |
| Net Operating | | Expenditures | 11,916,400 | 11,961,230 | 13,514,400 |

Emergency Medical Services - Summary

| Capital Category | Account Number | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|-----------------------------|---------------------------|----------------------------|--------------------|--------------------------------|--------------------|
| Capital Expenditures | 3801 | Equipment | 725,800 | 787,700 | 2,603,800 |
| Capital Expenditures | 3805 | Vehicles | 1,538,100 | 245,100 | 1,769,800 |
| Capital Expenditures | Category | Total | 2,263,900 | 1,032,800 | 4,373,600 |
| Recoveries | 6370 | Province - Capital | 1,438,900 | 1,438,900 | 1,438,900 |
| Recoveries | 6503 | Service Partners - Capital | 817,600 | 805,300 | 825,400 |
| Capital Recoveries | Category | Total | 2,256,500 | 2,244,200 | 2,264,300 |
| Contributions to | 4135 | Equipment Reserve | 1,487,100 | 1,487,100 | 1,457,700 |
| Contributions to | 4130 | Vehicle Reserve | 1,445,200 | 1,360,500 | 1,238,500 |
| Contributions to | Category | Total | 2,932,300 | 2,847,600 | 2,696,200 |
| Contributions from | 6801 | Equipment Reserve | (177,700) | (177,700) | (2,070,200) |
| Contributions from | 6801 | Vehicle Reserve | (1,538,100) | (245,100) | (1,530,900) |
| Contributions from | Category | Total | (1,715,800) | (422,800) | (3,601,100) |
| | Net Capital | Expenditures | 1,223,900 | 1,213,400 | 1,204,400 |
| | Total Departmental | Requirement | 13,140,300 | 13,174,630 | 14,718,800 |

Community Paramedicine Long-Term Care

| Operating Category | Account Number | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|------------------------------|----------------|---------------------------------|-------------|-----------------------------|-------------|
| Salaries & Wages | Category | Total | 521,000 | 471,700 | 513,000 |
| Benefits | 15101-1201 | Employment Insurance | 6,500 | 6,500 | 6,900 |
| Benefits | 15101-1202 | Canada Pension Plan | 18,400 | 18,400 | 20,100 |
| Benefits | 15101-1203 | O.M.E.R.S. | 56,300 | 56,300 | 51,800 |
| Benefits | 15101-1204 | Employer Health Tax | 10,100 | 10,100 | 9,600 |
| Benefits | 15101-1205 | Health Insurance | 42,300 | 42,300 | 37,600 |
| Benefits | 15101-1206 | Group Insurance | 3,100 | 3,100 | 3,700 |
| Benefits | 15101-1207 | Long Term Disability Insurance | 22,600 | 22,600 | 13,700 |
| Benefits | 15101-1209 | Short Term Disability Insurance | 0 | 1,800 | 2,200 |
| Benefits | 15101-1208 | W.S.I.B. | 2,400 | 18,000 | 24,100 |
| Benefits | Category | Total | 161,700 | 179,100 | 169,700 |
| Staff Expense | Category | Total | 11,000 | 8,300 | 21,000 |
| Office Expense | Category | Total | 15,000 | 4,700 | 15,000 |
| Operating Expense | 15101-3611 | Vehicle Operations | 45,000 | 35,200 | 45,000 |
| Operating Expense | 15101-3655 | Uniforms | 30,000 | 900 | 30,000 |
| Operating Expense | 15101-3630 | Medical Supplies & Equipment | 51,200 | 60,100 | 72,700 |
| Operating Expense | 15101-3204 | Computer Maintenance | 148,500 | 157,500 | 117,000 |
| Operating Expense | Category | Total | 274,700 | 253,700 | 264,700 |
| Operating Expenditures | Category | Total | 983,400 | 917,500 | 983,400 |
| Recoveries | Category | Total | 983,400 | 917,500 | 983,400 |
| Total Department Requirement | | | 0 | 0 | 0 |

Emergency Management Coordination

| Operating Category | Account Number | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
|--------------------------------|-----------------|---|----------------|-----------------------------|----------------|
| Salaries & Wages | 12201-1101 | Full Time - Salaries | 69,200 | 69,200 | 70,400 |
| Salaries & Wages | 12201-1105 | Part Time - Hourly | 22,500 | 24,600 | 20,800 |
| Salaries & Wages | Category | Total | 91,700 | 93,800 | 91,200 |
| Benefits | 12201-1201 | Employment Insurance | 1,600 | 1,600 | 1,700 |
| Benefits | 12201-1202 | Canada Pension Plan | 4,200 | 4,200 | 4,400 |
| Benefits | 12201-1203 | O.M.E.R.S. | 6,500 | 6,500 | 6,500 |
| Benefits | 12201-1204 | Employer Health Tax | 1,800 | 1,800 | 1,800 |
| Benefits | 12201-1205 | Health Insurance | 7,000 | 7,000 | 7,700 |
| Benefits | 12201-1206 | Group Insurance | 400 | 400 | 400 |
| Benefits | 12201-1207 | Long Term Disability Insurance | 3,000 | 3,000 | 3,200 |
| Benefits | 12201-1208 | W.S.I.B. | 500 | 500 | 500 |
| Benefits | Category | Total | 25,000 | 25,000 | 26,200 |
| Staff Expense | 12201-3001 | Mileage | 2,500 | 500 | 2,500 |
| Staff Expense | 12201-3002 | Staff Training | 2,500 | 2,000 | 2,500 |
| Staff Expense | 12201-3005 | Membership Fees | 600 | 0 | 600 |
| Staff Expense | 12201-3098 | Municipal / Emergency / EOC Training | 2,000 | 500 | 2,000 |
| Staff Expense | Category | Total | 7,600 | 3,000 | 7,600 |
| Office Expense | 12201-3101 | Telephone | 1,300 | 1,300 | 1,100 |
| Office Expense | 12201-3298 | Other (Emergency Op. Centre, Cogeco) | 800 | 800 | 800 |
| Office Expense | 12201-3104 | Computer Supplies | 100 | 0 | 100 |
| Office Expense | 12201-3105 | Subscriptions & Reference Material | 800 | 0 | 800 |
| Office Expense | 12201-3109 | Courier | 100 | 0 | 100 |
| Office Expense | 12201-3198 | Other - Public Safety Awareness | 1,000 | 0 | 1,000 |
| Office Expense | Category | Total | 4,100 | 2,100 | 3,900 |
| Lease & Maintenance | 12201-3204 | Computer Maintenance | 400 | 420 | 1,500 |
| Lease & Maintenance | Category | Total | 400 | 420 | 1,500 |
| Operating Expense | 12101-3602 | Radio Licence Renewal | 300 | 300 | 300 |
| Operating Expense | 12101-3666 | Pandemic Supplies | 25,500 | 50,500 | 15,000 |
| Operating Expense | Category | Total | 25,800 | 50,800 | 15,300 |
| Purchased Service | 12101-3340 | HazMat | 20,000 | 20,000 | 20,000 |
| Purchased Service | 12101-3340 | Red Cross/Social Services Support Agreement | 20,000 | 20,000 | 20,000 |
| Purchased Service | 12101-3340 | Web EOC / MutualLink | 10,200 | 6,220 | 6,500 |
| Purchased Service | 12101-3340 | Transnomis | 36,900 | 36,900 | 36,900 |
| Purchased Service | 12101-3346 | Mass Notification System | 8,000 | 8,000 | 8,000 |
| Purchased Service | Category | Total | 95,100 | 91,120 | 91,400 |
| Operating Expenditures | Category | Total | 249,700 | 266,240 | 237,100 |
| Recoveries | 12201-6368 | Safe Restart Funding | 25,500 | 50,500 | 15,000 |
| Recoveries | Category | Total | 25,500 | 50,500 | 15,000 |
| Net Operating | | Expenditures | 224,200 | 215,740 | 222,100 |
| Capital Category | Account Number | Description | 2022 Budget | 2022 Projection (unaudited) | 2023 Budget |
| Capital Expenditures | 12201-3801 | Equipment Purchases | 4,000 | 3,000 | 4,000 |
| Net Capital | | Expenditures | 4,000 | 3,000 | 4,000 |
| Total Departmental | | Requirement | 228,200 | 218,740 | 226,100 |