

Infrastructure Services

Operating Category	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Expenditures	Maintenance - Roads, Bridges & CWATS	8,208,000	8,618,200	8,473,000
Expenditures	Administration & Overhead	7,323,690	7,110,150	6,973,400
Expenditures	Total	15,531,690	15,728,350	15,446,400
Recoveries	Maintenance - Roads, Bridges & CWATS	2,200,000	2,520,000	2,600,000
Recoveries	Administration & Overhead	1,068,750	1,084,400	1,007,400
Recoveries	Total	3,268,750	3,604,400	3,607,400
Contributions to (from)	Rate Stabilization Reserve	(499,400)	(440,000)	0
Contributions to (from)	Health Benefit Rate Stabilization Reserve	(47,040)	(47,040)	0
Contributions to (from) Total		(546,440)	(487,040)	0
Net Operating Expenditures		11,716,500	11,636,910	11,839,000
Capital Category	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Expenditures	Construction - Roads, Bridges & CWATS	54,458,670	26,246,750	45,461,700
Expenditures	Administration & Overhead	964,110	324,270	609,000
Expenditures	Fleet & Facilities	4,283,000	1,484,210	4,818,600
Expenditures	Total	59,705,780	28,055,230	50,889,300
Recoveries	Construction - Roads, Bridges & CWATS	5,694,040	6,080,710	2,493,200
Recoveries	Administration & Overhead	0	0	107,000
Recoveries	Fleet & Facilities	61,500	41,000	61,500
Recoveries	Total	5,755,540	6,121,710	2,661,700
Contributions to (from)	Capital Reserve	(2,535,790)	723,060	(2,420,740)
Contributions to (from)	Roadway Expansion Reserve	(18,126,860)	9,840,270	(12,537,860)
Contributions to (from)	Rate Stabilization Reserve	(1,250,000)	(570,000)	(1,070,000)
Contributions to (from)	Can. Community Building Fund Reserve	(63,200)	0	0
Contributions to (from) Total		(21,975,850)	9,993,330	(16,028,600)
Net Capital Expenditures		31,974,390	31,926,850	32,199,000
Total Departmental Requirement		43,690,890	43,563,760	44,038,000

County Construction - Roads, Bridges and CWATS (see Appendix C, D)

Capital Category	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Expenditures	Roadway Expansion Program	31,861,500	4,201,170	26,777,500
Expenditures	Rehabilitation Program	14,640,170	14,751,680	11,654,200
Expenditures	Traffic Operations Program	1,080,000	588,700	960,000
Expenditures	Municipal Drain Projects	995,000	995,000	650,000
Expenditures	Planning / Engineering	695,000	365,000	500,000
Expenditures	CWATS Program	5,187,000	5,345,200	4,920,000
Expenditures	Total	54,458,670	26,246,750	45,461,700
Recoveries	CWATS Program	387,000	552,000	0
Recoveries	Construction Program	5,307,040	5,528,710	2,493,200
Recoveries	Total	5,694,040	6,080,710	2,493,200
Contributions to (from)	Can. Community Building Fund Reserve	(63,200)	0	0
Contributions to (from)	Roadway Expansion Reserve	(18,126,860)	9,840,270	(12,537,860)
Contributions to (from)	Capital Reserve	(482,190)	(189,190)	(293,000)
Contributions to (from)	Rate Stabilization Reserve	(930,000)	(570,000)	(750,000)
Contributions to (from) Total		(19,602,250)	9,081,080	(13,580,860)
	Total Departmental Requirement	29,162,380	29,247,120	29,387,640

County Maintenance - Roads, Bridges and CWATS

Operating Category	Account Number	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Bridge & Culverts	13101-01	Bridge / Culvert Repair	180,000	210,000	180,000
Bridge & Culverts	Category	Total	180,000	210,000	180,000
Roadside Maintenance	13101-02	Roadside Maintenance	1,590,000	1,803,000	1,775,000
Roadside Maintenance	Category	Total	1,590,000	1,803,000	1,775,000
Pavement Maintenance	13101-07	Pavement Maintenance	1,065,000	1,065,000	1,065,000
Pavement Maintenance	13101-14	Surface Treatment/Crack Filling by Contract	250,000	250,000	250,000
Pavement Maintenance	Category	Total	1,315,000	1,315,000	1,315,000
Winter Control	13101-15	Snow Plowing & Salting	2,408,000	2,408,000	2,408,000
Winter Control	13101-18	Hired Contractor and Standby	342,000	342,000	342,000
Winter Control	Category	Total	2,750,000	2,750,000	2,750,000
Safety Devices	13101-21	Signs	360,000	467,800	400,000
Safety Devices	13101-22	Railroad Signal Maintenance	60,000	60,000	60,000
Safety Devices	Category	Total	420,000	527,800	460,000
Traffic Operations	13101-20	Traffic Signal Maintenance	400,000	425,000	400,000
Traffic Operations	13101-33	Streetlight Maintenance	120,000	120,000	120,000
Traffic Operations	13101-32	Signal Communications Maintenance	33,000	28,200	33,000
Traffic Operations	Category	Total	553,000	573,200	553,000
Miscellaneous / Others	13101-24	Drainage Assessment	350,000	350,000	350,000
Miscellaneous / Others	13101-26	Essex / Kent County Road 1	50,000	50,000	50,000
Miscellaneous / Others	Category	Total	400,000	400,000	400,000
Other Maintenance	13103-3700	Equipment Maintenance	1,000,000	1,039,200	1,040,000
Other Maintenance	Category	Total	1,000,000	1,039,200	1,040,000
Expenditures	Category	Total	8,208,000	8,618,200	8,473,000
Recoveries	13101-3797	Equipment Utilization Recovery	2,200,000	2,520,000	2,600,000
Recoveries	Category	Total	2,200,000	2,520,000	2,600,000
Total Departmental Requirement			6,008,000	6,098,200	5,873,000

Administration and Overhead

Operating Category	Account Number	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Salaries / Wages	1101	Full Time - Salaried	2,507,120	2,423,110	2,495,300
Salaries / Wages	1103	Full Time Hourly - Teamsters	2,472,600	2,419,800	2,495,100
Salaries / Wages	1104	Part Time - Hourly	12,720	20,000	13,600
Salaries / Wages	1105	Students	154,900	136,400	151,000
Salaries / Wages	Category	Total	5,147,340	4,999,310	5,155,000
Benefits	1201	Employment Insurance	72,530	71,000	75,300
Benefits	1202	Canada Pension Plan	192,430	178,980	208,400
Benefits	1203	O.M.E.R.S.	469,510	461,980	462,400
Benefits	1204	Employer's Health Tax	100,390	97,350	100,500
Benefits	1205	Health Insurance	438,350	433,520	491,200
Benefits	1206	Group Insurance	32,850	31,920	31,600
Benefits	1207	Long-Term Disability Insurance	132,150	130,060	137,700
Benefits	1209	Short-Term Disability Insurance	81,790	79,340	63,500
Benefits	1208	W.S.I.B.	63,380	61,700	63,700
Benefits	Category	Total	1,583,380	1,545,850	1,634,300
Staff Expense	3001	Mileage	3,900	3,900	3,900
Staff Expense	3002	Staff Training	151,500	138,700	138,700
Staff Expense	3005	Association Membership Fees	12,620	12,620	12,700
Staff Expense	3006	Clothing Allowance	38,700	42,000	42,600
Staff Expense	3629	Health and Safety	3,500	4,920	3,500
Staff Expense	3098	Other	3,500	3,500	3,600
Staff Expense	Category	Total	213,720	205,640	205,000
Office Expense	3101	Telephone	33,320	29,430	33,200
Office Expense	3103	Office Supplies	11,550	14,280	11,600
Office Expense	3130	Communications Services	8,550	9,200	8,600
Office Expense	3203	Copier Lease / Maintenance	5,500	5,000	12,100
Office Expense	3204	Computer Lease / Maintenance	95,090	94,510	207,700
Office Expense	3608	Engineering Supplies	2,000	0	2,000
Office Expense	3198	Other	1,750	1,750	1,800
Office Expense	Category	Total	157,760	154,170	277,000
Operating Expense	3117	Answering & Security Service	6,000	6,000	6,000
Operating Expense	3220	Tool and Tool Repairs	16,000	16,000	16,000
Operating Expense	3221	Radio Communications Maintenance	68,400	65,000	67,800
Operating Expense	3222	AVL / GPS Operational Cost	500	0	500
Operating Expense	3698	Other	500	500	500
Operating Expense	Category	Total	91,400	87,500	90,800

Administration and Overhead

Operating Category	Account Number	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Purchased Service	3301	Legal Fees	100,000	100,000	10,000
Purchased Service	3303	Consultant Engineering Services	5,000	5,000	5,000
Purchased Service	3390	Employee Assistance Program	1,500	1,500	1,500
Purchased Service	3303	Service Delivery Review	150,000	130,000	0
Purchased Service	3308	LAS StreetScan	200,000	200,000	0
Purchased Service	3514	Credit Card Fees	10,000	10,250	11,000
Purchased Service	Category	Total	466,500	446,750	27,500
Occupancy	3401	Insurance	490,980	456,000	450,000
Occupancy	3490	Insurance Deductibles	75,000	75,000	75,000
Occupancy	3403	Utilities	363,000	324,400	330,100
Occupancy	3405	Janitorial Services and Supplies	224,660	218,800	246,500
Occupancy	3406	Mtce / Repairs / Services - Facilities	132,500	136,790	120,000
Occupancy	3407	Facility Lease / Office Rental	90,720	90,720	93,000
Occupancy	3462	Contract Maintenance - Facilities	117,160	96,990	94,700
Occupancy	3666	Pandemic Supplies	30,000	37,230	35,000
Occupancy	Category	Total	1,524,020	1,435,930	1,444,300
Labour Allocation	3699	Total	(1,860,430)	(1,765,000)	(1,860,500)
Expenditures	Category	Total	7,323,690	7,110,150	6,973,400
Recoveries	6301	Ministry of Natural Resources	27,000	30,000	27,000
Recoveries	6601	Recoveries, Permit Fees, Signs, Maps	100,000	100,000	100,000
Recoveries	6787	Export of Electricity	15,000	15,000	15,000
Recoveries	6794	Tenant Rent Revenue	876,750	876,750	813,400
Recoveries	6368	Safe Restart Fund	45,000	50,450	47,000
Recoveries	6798	Miscellaneous Revenue	5,000	12,200	5,000
Recoveries	Category	Total	1,068,750	1,084,400	1,007,400
Contributions to (from)	6801	Rate Stabilization Reserve	(499,400)	(440,000)	0
Contributions to (from)	6801	Health Benefit Rate Stab. Reserve	(47,040)	(47,040)	0
Contributions to (from)	Category	Total	(546,440)	(487,040)	0
Net Operating		Expenditures	5,708,500	5,538,710	5,966,000

Administration and Overhead

Capital Category	Account Number	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Operating Capital	3801	Equipment & Software Purchases	749,110	324,270	467,000
Operating Capital	3803	Capital - Civic Centre Facility	215,000	0	142,000
Expenditures	Category	Total	964,110	324,270	609,000
Recoveries	6368	Safe Restart Fund	0	0	107,000
Recoveries	Category	Total	0	0	107,000
Contributions to (from)	4110	Capital Reserve (Amortization)	650,000	650,000	650,000
Contributions to (from)	6801	Capital Reserve	(516,460)	(186,670)	(55,000)
Contributions to (from)	6801	Rate Stabilization Reserve	(320,000)	0	(320,000)
Contributions to (from) Category	Total	Total	(186,460)	463,330	275,000
	Net Capital	Expenditures	777,650	787,600	777,000
	Total Departmental Requirement		6,486,150	6,326,310	6,743,000

Fleet and Facilities

Capital Category	Account Number	Description	2021 Budget (restated)	2021 Projection (unaudited)	2022 Budget
Capital	131033820	1.5 Ton Pickup	25,000	15,740	65,000
Capital	131033898	Centerline Painter Retrofit	75,000	79,420	0
Capital	131033898	Mini Excavator	90,000	110,000	0
Capital	131033898	Forklift	30,000	30,480	45,000
Capital	131033898	Grader (refurbished)	20,000	0	0
Capital	131033820	Pickups (2)	80,000	112,110	80,000
Capital	131033820	Panel Van	0	0	80,000
Capital	131033820	Tandem Dump Trucks	650,000	283,400	710,000
Capital	131033820	Tandem Dump Trucks (Prior Year Retrofits)	300,000	305,910	366,600
Capital	131033898	Loader (refurbished)	0	0	40,000
Capital	131033821	Tractor	120,000	112,340	115,000
Capital	131033821	Mower	50,000	60,650	65,000
Capital	131033898	Trailer	0	0	15,000
Capital	131033898	Trackless Machine - AT Facilities	140,000	0	0
Capital	131033898	Lawnmower	25,000	16,990	17,000
Capital	131033898	Tandem Hoist (additional legs)	38,000	29,310	0
Capital	131033898	Crash Attenuator	45,000	42,780	0
Capital	131033898	Miscellaneous Equipment	50,000	50,000	50,000
Capital	131033802	Maintenance Depot - WM Installation & Washout	50,000	0	0
Capital	131033802	Maintenance Depot - Washbay Facility Upgrade	0	7,000	50,000
Capital	131033802	West Pike - Washroom Upgrade	0	0	50,000
Capital	131033802	Salt Dome Maintenance Program	0	0	25,000
Capital	131033802	Maintenance Depot - Roof Upgrade	50,000	0	0
Capital	131033802	Door Replacements	40,000	0	100,000
Capital	131033802	West Pike - Asphalt Parking Lot	75,000	75,000	0
Capital	131033802	West End - Lean To Building (Carport)	30,000	0	45,000
Capital	171013851	Construction - IT Office	0	3,080	0
Capital	171013853	Construction - Administration Office	2,000,000	0	2,800,000
Capital	171013854	Design - Civic Centre	300,000	150,000	100,000
Expenditures	Category	Total	4,283,000	1,484,210	4,818,600
Recoveries	131036798	Sale of Surplus Equipment	61,500	41,000	61,500
Recoveries	Category	Total	61,500	41,000	61,500
Contributions to (from)	131034110	Capital Reserve (re: Surplus Equipment)	61,500	41,000	61,500
Contributions to (from)	131036801	Capital Reserve (re: Equipment)	(903,640)	(567,080)	(814,240)
Contributions to (from)	131036801	Capital Reserve (re: Facilities)	(2,545,000)	(225,000)	(3,170,000)
Contributions to (from)	131034110	Capital Reserve (re: Amortization)	1,200,000	1,200,000	1,200,000
Contributions to (from)	Category	Total	(2,187,140)	448,920	(2,722,740)
Total Departmental Requirement			2,034,360	1,892,130	2,034,360