

**2021 EWSWA Budget**  
**Operating Budget Summary Table (Including Perpetual Care)**

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Operating Expenditures	2020 Budget \$	2020 Projection \$	2021 Budget \$
Committee Expenses	12,400	4,740	12,400
Administration	1,670,500	1,762,640	1,861,040
<b>Total - Administration &amp; Committee</b>	<b>1,682,900</b>	<b>1,767,380</b>	<b>1,873,440</b>
Realty	26,100	20,870	26,700
<b>Total - Realty</b>	<b>26,100</b>	<b>20,870</b>	<b>26,700</b>
Recycling Program	7,951,390	8,658,480	9,364,710
Municipal Hazardous or Special Waste Program	455,600	439,430	456,200
Waste Reduction/ Reuse	1,299,250	1,355,870	1,413,450
Advertising/ Public Education	336,600	308,280	344,350
<b>Total - 3R's Programs</b>	<b>10,042,840</b>	<b>10,762,060</b>	<b>11,578,710</b>
Regional Landfill - Operating Expenditures	3,711,580	3,798,200	3,747,860
<b>Total - Landfill Operations</b>	<b>3,711,580</b>	<b>3,798,200</b>	<b>3,747,860</b>
Transfer Stn. 1 (Windsor)	1,311,290	1,365,780	1,367,430
Transfer Stn. 2 (Kingsville)	732,330	723,350	742,390
Public Drop-Off (Windsor)	1,058,950	1,087,230	1,105,560
<b>Total Transfer Stations and Waste Deport Operations</b>	<b>3,102,570</b>	<b>3,176,360</b>	<b>3,215,380</b>
<b>Sub-Total Operating Expenditures Before "Regional Landfill - Other" Expenses</b>	<b>18,565,990</b>	<b>19,524,870</b>	<b>20,442,090</b>
Contribution to Regional Landfill Debt Retirement Reserve - Sun Life Debenture (Last Pmt. 2031)	5,278,100	5,278,100	5,461,370
Contribution to Regional Landfill Perpetual Care Reserve - Scheduled to Resume in 2032	0	0	0
Town of Essex Compensation	2,381,080	2,733,800	2,516,860
Annual Residential Compensation	74,640	86,500	80,150
Loan Repayment to Reserves - Development of Cells 3 and 4	525,000	525,000	553,750
Loan Interest - Cell #4 North	21,100	25,000	25,000
<b>Total - Regional Landfill - Other</b>	<b>8,279,920</b>	<b>8,648,400</b>	<b>8,637,130</b>
<b>Sub-Total Operating Expenditures (Including Regional Landfill - Other)</b>	<b>26,845,910</b>	<b>28,173,270</b>	<b>29,079,220</b>

**2021 EWSWA Budget**  
**Operating Budget Summary Table (Including Perpetual Care)**

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Other Expenditures	2020 Budget \$	2020 Projection \$	2021 Budget \$
Landfill #2 Perpetual Care - Current Year Expenditures	268,700	239,880	287,200
Landfill #3 Perpetual Care - Current Year Expenditures	768,450	766,750	811,370
<b>Total - Perpetual Care Costs - Landfill Sites #2 &amp; #3</b>	<b>1,037,150</b>	<b>1,006,630</b>	<b>1,098,570</b>
Recycling	227,000	445,940	452,000
Waste Reduction	0	0	37,000
Regional Landfill	1,772,040	1,680,800	582,000
Transfer Station #2 (Kingsville)	231,000	308,680	143,800
Transfer Station #1 (Windsor)	30,000	31,050	0
Windsor Depot	20,000	21,750	5,000
Regional Landfill - Other	0	0	500,000
<b>Total - Capital Works</b>	<b>2,280,040</b>	<b>2,488,220</b>	<b>1,719,800</b>
<b>Grand Total - Operating , Perpetual Care and Capital Expenditures</b>	<b>30,163,100</b>	<b>31,668,120</b>	<b>31,897,590</b>
<b>Total - Revenue</b>	<b>28,400,430</b>	<b>30,696,360</b>	<b>29,315,020</b>
<b>Total - Excess of Revenue over Expenditures</b>	<b>(1,762,670)</b>	<b>(971,760)</b>	<b>(2,582,570)</b>

Summary Excess Revenue over Expenses Surplus (Deficit) Comprised of the Following:	2020 Budget \$	2020 Projection \$	2021 Budget \$
Operations Surplus (Deficit) - Contribution To/From Rate Stabilization Reserve	(1,953,530)	(1,208,880)	(2,582,570)
Landfill #2 Accum. Surplus (Deficit) at end of year	0	87,130	0
Landfill #3 Accum. Surplus at end of year	190,860	149,990	-
<b>Total - Surplus (Deficit) for Year</b>	<b>(1,762,670)</b>	<b>(971,760)</b>	<b>(2,582,570)</b>