

**ESSEX-WINDSOR SOLID WASTE AUTHORITY**  
**EWSWA 15 Year Planning Forecast**  
**2021 - 2035**

YEAR	EXPENDITURES	NON-MUN REVENUE	REQUIRED FROM MUN'S TO BALANCE BUDGET	PROJECTED ASSESSMENT TO MUNICIPALITIES	PROJECTED SURPLUS/ (DEFICIT) FOR THE YEAR	PROJECTED RESERVE BALANCE END OF YEAR	DIFFERENCE IN ANNUAL ASSESSMENT TO MUNICIPALITIES	% ANNUAL INCREASE IN MUNICIPAL ASSESSMENT	
	2017		<b>BUDGET</b>	<b>\$11,013,400</b>				0.00%	
1	2018		<b>BUDGET</b>	<b>\$11,250,070</b>				2.00%	
2	2019		<b>BUDGET</b>	<b>\$11,819,890</b>		\$7,164,251		4.10%	
3	2020		<b>BUDGET</b>	<b>\$12,469,800</b>	(\$1,208,882)	\$6,029,939		4.10%	
4	2021	\$29,149,220	\$13,490,050	\$15,659,170	\$13,076,600	(\$2,582,570)	\$3,537,819	\$606,800	4.10%
5	2022	\$29,498,877	\$14,678,050	\$14,820,827	\$13,612,741	(\$1,208,086)	\$2,329,733	\$536,141	4.10%
6	2023	\$30,058,452	\$15,112,050	\$14,946,402	\$14,170,863	(\$775,539)	\$1,554,193	\$558,122	4.10%
7	2024	\$30,638,480	\$15,179,050	\$15,459,430	\$14,751,868	(\$707,562)	\$846,632	\$581,005	4.10%
8	2025	\$31,229,506	\$15,231,050	\$15,998,456	\$15,356,695	(\$641,761)	\$204,870	\$604,827	4.10%
9	2026	\$31,845,861	\$15,318,050	\$16,527,811	\$15,986,319	(\$541,491)	(\$336,621)	\$629,624	4.10%
10	<b>2027</b>	<b>\$22,303,500</b>	<b>\$8,651,550</b>	<b>\$13,651,950</b>	<b>\$15,986,319</b>	<b>\$2,334,370</b>	<b>\$1,997,749</b>	<b>\$0</b>	0.00%
11	2028	\$22,683,632	\$8,651,550	\$14,032,082	\$15,986,319	\$1,954,237	\$3,951,986	\$0	0.00%
12	2029	\$23,164,095	\$8,651,550	\$14,512,545	\$15,986,319	\$1,473,774	\$5,425,761	\$0	0.00%
13	2030	\$23,659,016	\$8,651,550	\$15,007,466	\$15,986,319	\$978,853	\$6,404,614	\$0	0.00%
14	2031	\$24,167,735	\$8,651,550	\$15,516,185	\$15,986,319	\$470,135	\$6,874,749	\$0	0.00%
15	2032	\$24,446,956	\$8,651,550	\$15,795,406	\$15,986,319	\$190,913	\$7,065,663	\$0	0.00%
16	2033	\$24,711,099	\$8,651,550	\$16,059,549	\$16,146,183	\$86,634	\$7,152,296	\$159,863	1.00%
17	2034	\$24,981,586	\$8,651,550	\$16,330,036	\$16,469,106	\$139,071	\$7,291,367	\$322,924	2.00%
18	2035	\$25,257,470	\$8,651,550	\$16,605,920	\$16,633,797	\$27,878	\$7,319,245	\$164,691	1.00%

1. **OBJECTIVE #1 - BY 2027 TO HAVE A BALANCED BUDGET AND A FAVOURABLE RATE STABILIZATION RESERVE BALANCE**
2. **OBJECTIVE #2 - POST 2027 - TO MAINTAIN A BALANCED BUDGET AND TO REACH A MINIMUM RESERVE BALANCE OF \$5M**
3. **2027 - REDUCED EXPENDITURES AND REVENUE ASSOCIATED WITH PRODUCERS ASSUMING THE NET COST OF THE BLUE BOX RECYCLING PROGRAM**
4. **THE FORECAST DOES NOT INCLUDE COSTS ASSOCIATED WITH A GREEN BIN PROGRAM AS THESE ARE DIFFICULT TO DEFINE AT THIS TIME. THAT BEING SAID, IF NET BLUE COSTS ARE TRANSITIONED TO PRODUCERS EFFECTIVE 2025, INSTEAD OF 2027 AS THE FORECAST PRESENTS, THEN THERE MAY BE SUFFICIENT DOLLARS ALREADY BUILT INTO THE FORECAST TO ACCOUNT FOR GREEN BINS COSTS FOR 2025 AND 2026. FOR 2027 AND THEREAFTER, THE FORECAST PRESENTS ANNUAL SURPLUSES. THESE SURPLUSES MAY BE REDUCED AS A RESULT OF ADDING GREEN BIN COSTS FOR 2027 AND SUBSEQUENT BUDGET YEARS. ALSO, FOR YEARS 2029 AND ONWARD, INCREASES OF SOMETHING MORE THAN 0% MAY BE REQUIRED.**